

RECORD OF PROCEEDINGS

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF RINO BUSINESS IMPROVEMENT DISTRICT

HELD:

Wednesday, March 27, 2024, 3:08 p.m., Zoom

ATTENDANCE:

The meeting of the Board of Directors of the RiNo Business Improvement District, City and County of Denver, Colorado was called and held as shown above and in accordance with the applicable statutes of the State of Colorado, with the following directors present and acting:

Diana Merkel Jevon Taylor Adam Larkey Carla Mestas Obe Ariss Alison Nestel-Patt Danny Newman Jason zumBrunnen Spencer Fronk

Staff Present: Alye Sharp, Sarah Cawrse, Adrienne Villa, and Ed Rapp with RiNo Art District.

CALL TO ORDER:

Director Merkel called the meeting to order.

PUBLIC COMMENT PERIOD:

Director Merkel explained that this is a public meeting and there is a process that public attendees must follow during the public comment period. The Board Chair will open the public comment period and will call on attendees to speak in order they signed up via Zoom chat. Each speaker will get three minutes to speak with no interruptions and the comment period is capped at 10 minutes or the equivalent of 3 speakers.

Public Speakers: Sonia Danielson.

VOTING MATTERS:

Approval of BID Board Minutes – The February 28th and March 13th Board Meeting Minutes were unanimously approved by the BID Board Members who were present at those meetings.

Approval of BID Financial Statements – The February 2024 BID Financials were unanimously approved by the BID Board Members who were present at those meetings.

Clean Team Ambassadors RFP – Ms. Cawrse gave a brief update on the process in hiring a vendor to perform cleaning and maintenance services within the GID & BID boundaries.

- RFP open from March 11 March 27
- Public RFP distributed via the RiNo <u>website</u>, IDA website, and announcements
- Looking for 1-2 representatives from both the GID and BID to be part of a selection committee to assist with reviewing proposals, interviewing candidates, and selecting a vendor
 - BID Director Fronk was nominated to be on the selection committee.
- Reviews should occur between March 28 April 5
- Potential interviews will be conducted as needed and dependent on the selection committee's and interviewee's schedules
 - It was noted that this team will be representatives of RiNo Art District and should be able to engage and assist with the community and business owners.
- Ms. Cawrse added that Denver Works has not responded to the RFP.
- It was added that a communication plan will include a social media kickoff on the RiNo website and Instagram, as well as the newsletter.

Director Merkel motioned to approve Spencer Fronk as a selection committee member to evaluate proposals with RiNo staff, interview candidates, and select a vendor, and to authorize RiNo staff to enter into an agreement with the selected vendor that does not exceed \$270,000. The motion was seconded, and the board unanimously approved.

BID Renewal Process RFQ – Ms. Cawrse gave a brief update on the process in hiring a consultant to assist with the BID Renewal Process, including community engagement and facilitation.

- RFP open from March 11 March 21
- Public RFP distributed via the RiNo <u>website</u>, IDA website, and announcements
- Looking for 2 representatives from the BID to be part of a selection committee to assist with reviewing proposals, interviewing candidates, and selecting a consultant
 - BID Directors Alison Nestel-Patt and Danny Newman were nominated to be on the selection committee.
- Potential interviews will be conducted as needed and dependent on the selection committee's and interviewee's schedules

Director Merkel motioned to approve Alison Nestel-Patt and Danny Newman as selection committee members to evaluate proposals with RiNo staff, interview candidates, and select a vendor; and to authorize RiNo staff to enter into an agreement with the selected vendor that does not exceed \$60,000* (*Note: Funding comes from BID line item 83xx Planning \$62,500). The motion was seconded, and the board unanimously approved.

INFORMATIONAL MATTERS:

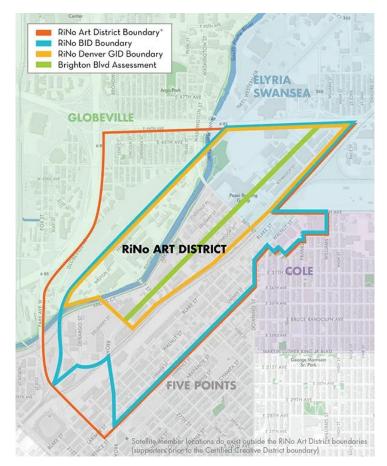
New Board Members – We would like to welcome the new BID Board Members who were voted in at the last meeting: Alison Nestel-Patt – Formativ, Danny Newman – Empire Collective, Jason ZumBrunnen – Ratio Beerworks, Spencer Fronk – Number 38.

Ms. Cawrse provided a quick overview of the BID Board. She will schedule follow-up conversations with all the new board members later. As a reminder, the Board Retreat is April 18^{th,} and a meeting invite has been sent to each board member. All board members are requested to be in attendance.

RiNo Art District Overview – Ms. Cawrse provided an overview of the RiNo Art District. Four Organizations that work together to fund projects, initiatives, and programs. Each organization has a board of directors and the RiNo staff's work is directed by the boards.

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- RiNo Art District Nonprofit 501(c)(6)
 - Membership organization
 - Ensures cohesion across all entities and the delivery of initiatives in an equitable and community-driven manner
- Keep RiNo Wild Nonprofit 501(c)(3)
 - Focused upon education, community benefit, creative programming
- General Improvement District Special Tax District
 - Special tax district focused upon public realm enhancements within its statutory area of focus
- Business Improvement District Special Tax District
 - Focused upon business and creative support, mobility, and public realm improvements
 - Created in 2015 to fund projects, initiatives, and programs in four key areas:
 - 1. Advocacy
 - 2. Placemaking
 - 3. Marketing and Branding
 - 4. Supporting RiNo's Artists, Creatives, and Businesses

- BID assesses commercial property (29%) at 4 mils for 2024. Example:
 - Property value: \$1,000,000
 - Assessed value: \$1,000,000 x 29% = \$290,000
 - 4 mils: \$290,000 x 0.004 = \$1,160
 - Taxpayer \$ to BID: \$1,160
- 2024 Budget/Revenue: \$2,834,203.38
- o 2024 Available Resources: \$3,324,256.12
- BID Priorities Implement RiNo's mission and goals informed by the Strategic Plan and the BID's Services:
 - Advocacy: Unified voice of RiNo on all matters related to preserving and advancing the district's unique character through representation, promotion of planning and development, policy, and partnerships
 - RiNo Branding, Marketing, Activation: Facilitate the development of the RiNo brand, as well as creating and delivering an experience that encourages locals and visitors to explore RiNo through marketing, events, and programming.
 - RiNo Placemaking: Retain the unique urban and industrial character of RiNo, integrating culture and creativity into the environment, delivering appropriate enhancements to the public realm, adding pedestrian amenities, and activating the area.
 - Business Support for RiNo Creatives and Entrepreneurs: Take a leadership role in keeping RiNo affordable and promoting its local talent, creatives and entrepreneurs through advocacy, programming, and direct support, amplifying the creative and cultural offer in the district, and promoting economic vitality.
 - The BID provides enhanced services and improvements that are supplementary to what is provided by the City and County of Denver.
 - BID Board
 - Board Members may be on the board for up to two three-year terms
 - Board develops a work plan and budget for each year
 - Budgeting process occurs over the summer
 - Board will vote in September 2024 whether to renew the BID, and if it's renewed, they will vote on the work plan, budget, and mil levy.
 - Budget packet is sent to the city by September 30
 - Budget packet is finalized and sent to City Council for formal approval
 - Monthly meetings
 - Decisions are made at board meetings

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- Approve spending or contracts > \$10,000
- Directs RiNo staff work and ensures work implements RiNo's mission and Strategic plan, as well as the BID's services

Staffing Updates – Ms. Cawrse shared a list of the current list of RiNo Staff.

- Sarah Cawrse, Executive Director, Urban Strategy & Design
- Alye Sharp, Executive Director, Programs & Partnerships
- Ed Rapp, Chief Financial Officer
- Molly Pailet, Programs Director
 - Ms. Pailet's last day will be April 1st. We are currently seeking applications for a Programs Manager.
- Adrienne Villa, Finance & Operations Manager
- Brittany Ross, Membership Manager
- Rob Gray, Facilities & Events Manager
- TBD, Associate Urban Designer
 - This job will be posted later.

DENVER WALLS Update – Ms. Ally Grimm provided a 2023 recap, attached. It was noted Denver Walls will stay within the boundaries of the district. To date, Ms. Grimm noted that Denver Walls has received over 600 artist applications.

Director Fronk added that he would like to be part of Denver Walls and requested to be connected via email through Ms. Cawrse.

It was also noted that there will not be a board committee for DENVER WALLS. Ms. Cawrse shared that there will be updates at each board meeting.

2900 Block Larimer Street – Engineering consultant is finalizing the mobility study. Once the final version is done, it will be sent to the City for their review.

Urban Forest Master Plan – Waiting for the City to release their new design guidelines/standards for tree plantings. Align recommendations with the City's requirements and finalize master plan. Identify and initiate first phase of implementation and/or a long-term program. This would use 2024 budget.

Upcoming Meetings -

- Thursday, April 11 RiNo Talks
- Thursday, April 18 All Board Retreat
- Wednesday, April 24 BID Board Meeting
- Tuesday, May 14 RiNo Annual Meeting

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OTHER BUSINESS:

There is no other business to discuss.

ADJOURN:

There being no further business to come before the Board and upon motion duly made, seconded, and unanimously carried, the meeting was adjourned.

The foregoing minutes constitutes a true and correct copy of the minutes of the abovereferenced meeting and was approved by the Board of Directors of the RiNo Business Improvement District.

Secretary to the Board

Monthly Management Reports

RiNo Business Improvement District For the period ended March 31, 2024



Prepared by Complete Business Accounting

Prepared on April 12, 2024

For management use only - No Assurance Provided

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Balance Sheet Comparison with %

As of March 31, 2024

				Total
	As of Mar 31, 2024	As of Mar 31, 2023 (PY)	Change	% Change
ASSETS				
Current Assets				
Bank Accounts				
1030 BID Mill Levy 3471	1,253,397.24	675,632.99	577,764.25	85.51 %
1035 BID Money Market xx5997	66,265.29	65,692.20	573.09	0.87 %
Total Bank Accounts	1,319,662.53	741,325.19	578,337.34	78.01 %
Accounts Receivable				
1110 Accounts Receivable	395,235.50	257,944.50	137,291.00	53.23 %
Total Accounts Receivable	395,235.50	257,944.50	137,291.00	53.23 %
Other Current Assets				
1115 Property Taxes Receivable 1300 Prepaid Expenses (Expensed	1,569,935.05	1,400,780.29	169,154.76	12.08 %
Mo)	7,837.43	6,604.59	1,232.84	18.67 % -100.00
1350 Prepaid Short-term Expenses	0.00	125,000.00	-125,000.00	%
Total Other Current Assets	1,577,772.48	1,532,384.88	45,387.60	2.96 %
Total Current Assets	3,292,670.51	2,531,654.57	761,015.94	30.06 %
TOTAL ASSETS	\$3,292,670.51	\$2,531,654.57	\$761,015.94	30.06 %
LIABILITIES AND EQUITY		\wedge		
Liabilities				
Current Liabilities				
Accounts Payable				
2000 Accounts Payable	315,608.09	0.00	315,608.09	
Total Accounts Payable	315,608.09	0.00	315,608.09	0.00%
Other Current Liabilities	·		·	
2100 Due to RAD	225.00	1,147.50	-922.50	-80.39 %
2250 Deferred Tax Revenue	1,569,935.05	1,400,780.29	169,154.76	12.08 %
Total Other Current Liabilities	1,570,160.05	1,401,927.79	168,232.26	12.00 %
Total Current Liabilities	1,885,768.14	1,401,927.79	483,840.35	34.51 %
Total Liabilities	1,885,768.14	1,401,927.79	483,840.35	34.51 %
Equity				
3200 Retained Earnings	-328,993.13	0.00	-328,993.13	
3210 Restricted for Emergencies	68,500.00	68,500.00	0.00	0.00 %
3220 Unrestricted	694,193.71	694,193.71	0.00	0.00 % 165.15
Net Income	973,201.79	367,033.07	606,168.72	%
Total Equity	1,406,902.37	1,129,726.78	277,175.59	24.53 %

				Total
	As of Mar 31,	As of Mar 31, 2023		%
	2024	(PY)	Change	Change
TOTAL LIABILITIES AND EQUITY	\$3,292,670.51	\$2,531,654.57	\$761,015.94	30.06 %

A/R Aging Summary

As of March 31, 2024

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
City and County of Denver (C)	278,729.50					278,729.50
RiNo BID		116,506.00				116,506.00
TOTAL	\$278,729.50	\$116,506.00	\$0.00	\$0.00	\$0.00	\$395,235.50

A/P Aging Summary

As of March 31, 2024

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
Armstrong Sweeping, Inc.	1,500.00	1,500.00				3,000.00
Bayaud Enterprises, Inc		5,885.90				5,885.90
Corpay One, Inc.		7.50				7.50
Ordonez & Vogelsang, LLC	13,182.50	13,802.50				26,985.00
RAD		630.00	630.00	273,077.54		274,337.54
Tres Birds, Inc. (v)				5,392.15		5,392.15
TOTAL	\$14,682.50	\$21,825.90	\$630.00	\$278,469.69	\$0.00	\$315,608.09



Profit and Loss % of Total Income

January - March, 2024

		Total
	Jan - Mar, 2024	% of Income
INCOME		
4100 PROPERTY TAXES		
4110 BID District 135-Business Impro	1,105,162.63	96.15 %
4210 BID Specific Ownership Tax Dist	44,144.92	3.84 %
Total 4100 PROPERTY TAXES	1,149,307.55	99.99 %
6910 Interest Income	123.41	0.01 %
Total Income	1,149,430.96	100.00 %
GROSS PROFIT	1,149,430.96	100.00 %
EXPENSES		
7400 GENERAL BUSINESS EXPENSES		
7311 Management & Administration	187,099.26	16.28 %
7312 Accounting	7,183.00	0.62 %
7313 Occupancy	14,250.00	1.24 %
7345 Audit Fees	4,500.00	0.39 %
7350 Legal - Attorney's Fees	2,116.00	0.18 %
7440 Insurance	404.92	0.04 %
7470 Dues & Memberships	872.58	0.08 %
7471 Meeting Expenses	121.01	0.01 %
7480 City of Denver Tax Collection F	11,051.60	0.96 %
7490 Bank Fees	-0.01	0.00 %
Total 7400 GENERAL BUSINESS EXPENSES	227,598.36	19.80 %
8200 BRANDING, MARKETING, ACTIVATION		
8210 Website, Internet & Social Medi	1,449.99	0.13 %
Total 8200 BRANDING, MARKETING, ACTIVATION	1,449.99	0.13 %
8300 INFRASTRUCTURE		
8312 Other Infrastructure Projects	-1,500.00	-0.13 %
8316 Trash Cans	20,345.57	1.77 %
8324 Underpass Utilities	45.25	0.00 %
8328 Mobility	28,285.00	2.46 %
8330 General Projects	16,500.00	1.44 %
Total 8300 INFRASTRUCTURE	63,675.82	5.54 %
8400 CREATIVES/ENTREPRENEURIAL BUSIN		
8415 Mural Program	-52,500.00	-4.57 %
8421 Art Festival	-60,000.00	-5.22 %
8424 Creative Support	-4,006.00	-0.35 %
Total 8400 CREATIVES/ENTREPRENEURIAL BUSIN	-116,506.00	-10.14 %
Uncategorized Expense	11.00	0.00 %
Total Expenses	176,229.17	15.33 %
NET OPERATING INCOME	973,201.79	84.67 %

		Total
	Jan - Mar, 2024	% of Income
NET INCOME	\$973,201.79	84.67 %

Statement of Cash Flows

January - March, 2024

	Total
OPERATING ACTIVITIES	
Net Income	973,201.79
Adjustments to reconcile Net Income to Net Cash provided by operations:	
1110 Accounts Receivable	-385,992.79
1115 Property Taxes Receivable	1,138,255.95
1300 Prepaid Expenses (Expensed Mo)	-3,004.09
2000 Accounts Payable	-57,757.01
2100 Due to RAD	225.00
2250 Deferred Tax Revenue	-1,138,255.95
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	-446,528.89
Net cash provided by operating activities	526,672.90
NET CASH INCREASE FOR PERIOD	526,672.90
Cash at beginning of period	792,989.63
CASH AT END OF PERIOD	\$1,319,662.53

Budget Overview BID Budget 2024 YTD Totals FY24 PL

January - December 2024

	Total
NCOME	
4100 PROPERTY TAXES	
4110 BID District 135-Business Impro	2,743,484.00
4111 BID DURA District 142-Ironworks	21,805.00
4210 BID Specific Ownership Tax Dist	68,819.00
Total 4100 PROPERTY TAXES	2,834,108.00
6910 Interest Income	95.00
Total Income	2,834,203.00
GROSS PROFIT	2,834,203.00
EXPENSES	
7400 GENERAL BUSINESS EXPENSES	
7311 Management & Administration	671,397.00
7312 Accounting	20,000.00
7313 Occupancy	57,000.00
7345 Audit Fees	6,000.00
7350 Legal - Attorney's Fees	10,000.00
7440 Insurance	3,476.00
7470 Dues & Memberships	1,732.50
7471 Meeting Expenses	325.00
7480 City of Denver Tax Collection F	23,500.00
7490 Bank Fees	60.00
Total 7400 GENERAL BUSINESS EXPENSES	793,490.50
8100 ADVOCACY	
8111 Donor and fundraising relations	0.00
8112 General hospitality	10,000.00
8113 Public Relations / Advertising	40,000.00
8114 RiNo Week	5,250.00
8115 RiNo Talks and Community Outreach	30,000.00
8116 RiNo DEI & Support Fund Contribution	200,000.00
8117 Bilingual Communications	25,000.00
8180 RiNo Annual Report	8,708.44
8181 RiNo Annual Meeting	5,250.00
8182 Data Collection	12,600.00
8190 Other Advocacy	10,500.00
Total 8100 ADVOCACY	347,308.44
8200 BRANDING, MARKETING, ACTIVATION	
8210 Website, Internet & Social Medi	75,000.00
8230 General RiNo Marketing & Advert	50,000.00
8250 RiNo PR	60,000.00
8253 Member Activity Supplies	5,000.00

	Total
Total 8200 BRANDING, MARKETING, ACTIVATION	190,000.00
8300 INFRASTRUCTURE	
8311 Wayfinding & Gateway Signage	125,000.00
8312 Other Infrastructure Projects	12,792.00
8316 Trash Cans	65,000.00
8324 Underpass Utilities	466.64
8328 Mobility	50,000.00
8330 General Projects	100,000.00
8332 Park Buildings Construction	300,000.00
8336 Cycle Racks	17,500.00
8341 Streetscape furnishings	20,000.00
8352 Maintenace Crew	60,000.00
8353 Laimer Street Design	55,000.00
8354 Planning	62,500.00
8356 Showers for All	5,000.00
8357 Urban Orchard	125,000.00
Total 8300 INFRASTRUCTURE	998,258.64
8400 CREATIVES/ENTREPRENEURIAL BUSIN	
8415 Mural Program	100,000.00
8418 ArtPark Programming	26,250.00
8420 Artists Outreach & Support	7,717.24
8421 Art Festival	250,000.00
8422 Artist in Residencies	105,000.00
8423 Art Studios	75,000.00
8424 Creative Support	150,000.00
8425 Small and/or Minority Owned Business Support	50,000.00
8426 Truss House Programming	50,000.00
Total 8400 CREATIVES/ENTREPRENEURIAL BUSIN	813,967.24
Total Expenses	3,143,024.82
NET OPERATING INCOME	-308,821.82
NET INCOME	\$ -308,821.82

Budget vs. Actuals BID Budget 2024 YTD Totals FY24 PL

January - March, 2024

				Total
	Actual	Budget	Remaining	% Remaining
INCOME				
4100 PROPERTY TAXES				
4110 BID District 135-Business Impro	1,105,162.63	2,743,484.00	1,638,321.37	59.72 %
4111 BID DURA District 142-Ironworks		21,805.00	21,805.00	100.00 %
4210 BID Specific Ownership Tax Dist	44,144.92	68,819.00	24,674.08	35.85 %
Total 4100 PROPERTY TAXES	1,149,307.55	2,834,108.00	1,684,800.45	59.45 %
6910 Interest Income	123.41	95.00	-28.41	-29.91 %
Total Income	1,149,430.96	2,834,203.00	1,684,772.04	59.44 %
GROSS PROFIT	1,149,430.96	2,834,203.00	1,684,772.04	59.44 %
EXPENSES				
7400 GENERAL BUSINESS EXPENSES				
7311 Management & Administration	187,099.26	671,397.00	484,297.74	72.13 %
7312 Accounting	7,183.00	20,000.00	12,817.00	64.09 %
7313 Occupancy	14,250.00	57,000.00	42,750.00	75.00 %
7345 Audit Fees	4,500.00	6,000.00	1,500.00	25.00 %
7350 Legal - Attorney's Fees	2,116.00	10,000.00	7,884.00	78.84 %
7440 Insurance	404.92	3,476.00	3,071.08	88.35 %
7470 Dues & Memberships	872.58	1,732.50	859.92	49.63 %
7471 Meeting Expenses	121.01	325.00	203.99	62.77 %
7480 City of Denver Tax Collection F	11,051.60	23,500.00	12,448.40	52.97 %
7490 Bank Fees	-0.01	60.00	60.01	100.02 %
Total 7400 GENERAL BUSINESS EXPENSES	227,598.36	793,490.50	565,892.14	71.32 %
8100 ADVOCACY				
8111 Donor and fundraising relations		0.00	0.00	
8112 General hospitality		10,000.00	10,000.00	100.00 %
8113 Public Relations / Advertising		40,000.00	40,000.00	100.00 %
5		, -	,	

				Total
	Actual	Budget	Remaining	% Remaining
8114 RiNo Week		5,250.00	5,250.00	100.00 %
8115 RiNo Talks and Community Outreach		30,000.00	30,000.00	100.00 %
8116 RiNo DEI & Support Fund Contribution		200,000.00	200,000.00	100.00 %
8117 Bilingual Communications		25,000.00	25,000.00	100.00 %
8180 RiNo Annual Report		8,708.44	8,708.44	100.00 %
8181 RiNo Annual Meeting		5,250.00	5,250.00	100.00 %
8182 Data Collection		12,600.00	12,600.00	100.00 %
8190 Other Advocacy		10,500.00	10,500.00	100.00 %
Total 8100 ADVOCACY		347,308.44	347,308.44	100.00 %
8200 BRANDING, MARKETING, ACTIVATION				
8210 Website, Internet & Social Medi	1,449.99	75,000.00	73,550.01	98.07 %
8230 General RiNo Marketing & Advert		50,000.00	50,000.00	100.00 %
8250 RiNo PR		60,000.00	60,000.00	100.00 %
8253 Member Activity Supplies		5,000.00	5,000.00	100.00 %
Total 8200 BRANDING, MARKETING, ACTIVATION	1,449.99	190,000.00	188,550.01	99.24 %
8300 INFRASTRUCTURE				
8311 Wayfinding & Gateway Signage		125,000.00	125,000.00	100.00 %
8312 Other Infrastructure Projects	-1,500.00	12,792.00	14,292.00	111.73 %
8316 Trash Cans	20,345.57	65,000.00	44,654.43	68.70 %
8324 Underpass Utilities	45.25	466.64	421.39	90.30 %
8328 Mobility	28,285.00	50,000.00	21,715.00	43.43 %
8330 General Projects	16,500.00	100,000.00	83,500.00	83.50 %
8332 Park Buildings Construction		300,000.00	300,000.00	100.00 %
8336 Cycle Racks		17,500.00	17,500.00	100.00 %
8341 Streetscape furnishings		20,000.00	20,000.00	100.00 %
8352 Maintenace Crew		60,000.00	60,000.00	100.00 %
8353 Laimer Street Design		55,000.00	55,000.00	100.00 %

	Actual	Budget	Remaining	Total % Remaining
8354 Planning		62,500.00	62,500.00	100.00 %
8356 Showers for All		5,000.00	5,000.00	100.00 %
8357 Urban Orchard		125,000.00	125,000.00	100.00 %
Total 8300 INFRASTRUCTURE	63,675.82	998,258.64	934,582.82	93.62 %
8400 CREATIVES/ENTREPRENEURIAL BUSIN				
8415 Mural Program	-52,500.00	100,000.00	152,500.00	152.50 %
8418 ArtPark Programming		26,250.00	26,250.00	100.00 %
8420 Artists Outreach & Support		7,717.24	7,717.24	100.00 %
8421 Art Festival	-60,000.00	250,000.00	310,000.00	124.00 %
8422 Artist in Residencies		105,000.00	105,000.00	100.00 %
8423 Art Studios		75,000.00	75,000.00	100.00 %
8424 Creative Support	-4,006.00	150,000.00	154,006.00	102.67 %
8425 Small and/or Minority Owned Business Support		50,000.00	50,000.00	100.00 %
8426 Truss House Programming		50,000.00	50,000.00	100.00 %
Total 8400 CREATIVES/ENTREPRENEURIAL BUSIN	-116,506.00	813,967.24	930,473.24	114.31 %
Uncategorized Expense	11.00		-11.00	
Total Expenses	176,229.17	3,143,024.82	2,966,795.65	94.39 %
IET OPERATING INCOME	973,201.79	-308,821.82	-1,282,023.61	415.13 %
IET INCOME	\$973,201.79	<mark>\$ -308,8</mark> 21.82	\$ -1,282,023.61	415.13 %